

Appendix 2

Directorate Variations - Operating Activity 2014/15

	£000	£000
<u>Adult Services and Health</u>		
Domiciliary Care Services increase demand and cost of care packages	111	
Residential and Nursing Care Services increase demand and cost of care packages	2,348	
Older People Provider services savings	-1,198	
Staffing savings in social work	-256	
Mental Capacity Act and Deprivation Of Liberty Safeguards	158	
Transport savings not achieved	41	
Finance and Business Support staff and running cost savings	-338	
Early achievement of Future Fit savings	-72	
Integrated Commissioning Unit staffing savings	-25	
Future Lives and Transformation project costs	570	
Learning Disabilities Shared Lives	243	
Public Health	-35	
Other areas	-280	
		1,266
One-off income - Service users	-1,282	
One-off income from NHS	-520	
		-1,802
Transfer to DASH general reserve		
Transfer to Adult Services and Health general reserve		536
Contribution to (-) / from general balances		0

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<u>Children's Services</u>		
<u>LA (non-DSG) Budget Variations</u>		
Bromsgrove PFI credits to fund future years commitments	87	
Performance and Business Systems funded by PFI credits	251	
School redundancy and termination costs	-205	
Finance and Resources budgets	-248	
Under spending on Home To School Transport (HTST) due in part to the grant for extended entitlement	-695	
Children's Social Care (CSC), increased cost of placements	5,724	
CSC Transformation (funded from transformation reserve)	542	
CSC Staff - mainly as a result of employing agency staff to fill vacant posts	807	
Other CSC budget non-staff savings	-377	
L&A underspend mainly due to vacancies and early achievement of Future Fit savings	-460	
Education Services Grant - Academy conversions more than planned	265	
Youth Offending Service - early achievement of FF savings and return of prior year underspend	-309	
Other	-47	
		5,335
<u>DSG Variations</u>		
School Formula Allocation (rates refunds and exclusions)	-430	
School specific contingency	-153	
De-delegated services	-162	
Funding allocations for 2,3&4 year olds places	-2,533	
2 year old trajectory funding - to increase places	-183	
High Needs school "top-up" funding for SEN	-999	
High Need support services	-220	
Independent special school, FE & alternate provision places	-452	
Statutory & historic services	-167	
Prior Year Under-recovery of Academy DSG	300	
		-4,999
Balance of under spend transferred to DSG reserve		4,999
Transfer from Bromsgrove PFI credits		-87
Resources transferred to/from general reserves in accordance with Financial Regulations		-925
Transfer from Positive Activities reserves for spending in year		-76
Transfer from Transformation Reserve		-542
Transfer from ICTPFI Reserve		-251
Contribution to (-) / from general balances		3,455

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<u>Business, Environment & Community</u>		
Waste Accruals	-5,177	
Revenue contribution for Energy From Waste Plant early works	1,915	
Concessionary Fares	523	
Provision for Future Fit Redundancies	492	
Under achievement of Future Fit savings for Libraries Re-Modelling	361	
Transport Planning - Additional Consultants for Transport Models	137	
Under achievement of Future Fit saving for CIMU	94	
Pollution Control - Savings on Minor Works Programme	-92	
Winter Maintenance	-108	
Street works - Additional NRSWA Income	-205	
Capitalisation of Preliminaries	-251	
Highways	-394	
Other	10	
		-2,695
Transfers to / from Reserves and Provisions		
Waste PFI Grant	3,007	
Lifelong Learning Grant	182	
Directorate 2% Reserve	-494	
		2,695
Contribution to (-) / from general balances		0

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<u>Coach Directorate / Finance</u>		
Property Services (Property Division £ 0.2m, Repair & Maintenance £ 0.2m)	-429	
Human Resources Division (incl early achievement of FF savings)	-231	
S&CA - ICT Managed Services (redundancy + slippage in FF savings)	369	
One-off income generation	-1,450	
Customer Services (incl early achievement of FF savings)	-259	
Legal & Democratic Services - staff savings and additional income	-64	
COaCH Directorate / Finance Future Fit redundancy provision increase	257	
Favourable variance on capital financing and money market activity	-4,608	
Carbon Reduction Commitment	-61	
Business Rates Relief Grants	-1,392	
West Mercia Energy Dividend	-208	
DCLG New Homes Bonus - additional grant received	-180	
Other	-16	-8,272
<u>Budget variances funded by earmarked reserve movements:-</u>		
Future Fit Core team costs	576	
Future Fit Transformation Fund	554	
Councillor's Divisional Fund	567	
Insurance Fund claims paid	527	
Other	140	2,364
Variation before use of reserves		-5,908
<u>Transfers from reserves</u>		
Funding for COaCH / Finance expenditure reported above	-2,364	
Top up to Place Partnership transitional Reserve	256	
S&CA Digital Strategy / Pensions Liability specific reserve	1,450	
WCC Elections Reserve	90	
Community First pension liability	51	
FutureFit transformation fund	685	
Energy from Waste	64	
Transfer to Business Rates reserve - rate relief grants	1,392	
Transfer to Business Rates reserve - surplus on collection fund	93	
New Homes Bonus	196	
Members Divisional Fund - extending scheme by one year	570	
Other	63	2,546
Contribution to (-) / from general balances		-3,362